It is more effective to look for ways to build on existing strengths than to look for weaknesses and deficits and attempt to correct these.
~ Lee, Sebold & Uken

SOLUTION-FOCUSED RESOURCES FOR DOING CIRCLES ONLINE SPRING 2020

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Insoo Kim Berg (co-founder solution-focused brief therapy) explains:

What is the Solution-Focused Approach?

As the name suggests, it is about being brief and focusing on solutions, rather than on problems. We learned a long time ago that when there is a problem, many professionals spend a great deal of time thinking, talking, and analyzing the problems, while the suffering goes on. It occurred to a team of mental health professionals at Brief Family Therapy Center that so much time, resources, and energies are spent on talking about problems, rather than thinking about what might help us to get to solutions, thus bringing on realistic, reasonable relief as quickly as possible.

We discovered that problems do not happen all the time; even the most chronic problems have periods or times when the problem does not occur or is less intense. By studying these times when problems are less severe or even absent, we discovered that people do many positive things that they are not fully aware of. By bringing these small successes to their awareness, and helping them to repeat these successful things they do when the problem is not there or is less severe, their life becomes better and people become more confident about themselves.

And of course there is nothing like experiencing small successes to become more hopeful about themselves and their life, and when they are more hopeful, they become more interested in creating a better life for themselves and their families. Thus we become more hopeful about our future and want to achieve more.

Because these solutions are already within the person and only come out sporadically, repeating these successful behaviors is easier than learning a whole new set of solutions that worked for someone else, but may not suit the person who has to make the changes. Thus, the brief part was born. Since it takes less effort, we can become more eager to repeat the successful behaviors, thus it is easier to embrace the changes.

SFBT (Solution-Focused Brief Therapy) has taken almost 30 years to develop what it is today and it is simple to learn, but difficult to practice because our old learning gets in the way. The model continues to evolve and change, and is increasingly taken out of the therapy or counseling rooms and is applied wherever people want to get along with, or to work together, no matter what the setting and who is involved.
1. We are useful to people when we see the potential that they don’t notice
2. People are the best experts about their own lives
3. Everyone is doing the best they can
4. People want to save face, feel competent, and be in control
5. People are NOT categories or stable states
6. Change is constant and inevitable
7. People can and do create their own solutions
8. Small change leads to big change, small is big
9. We construct meaning with language
10. Asking good questions allows the individual to utilize their resources
11. “Not knowing” creates opportunity for the facilitator & client to construct their own solutions
12. There is no clear relationship between problems and solutions
13. Everything is connected

• Adapted from Adriana Uken’s assumptions
Some of Insoo Kim Berg’s Useful Solution-Focused Skills & Questions*

• Use “Not-knowing skills” – practice keeping a fresh and open “curious beginner’s mind”

• Use the speaker’s key and exact words

• Ask: “How?” or “How come?” instead of “Why?” questions

• Goal formulation: “What would have to be different as a result of our meeting today for you to say that our talking was worthwhile use of your time?”

• “When is your problem a little bit better, or gone even for a short time?”

• Frequent uses of “difference” or “different” to signal emphasis on change: “What difference would it make?” “How would that be different?”

• Self-compliment is convincing, credible, and useful for clients: “How did (do) you do it?” (described as admiring commiseration) “What does that say about you that you did that?”

• Relationship question: “What would your best friend say about how you have managed so far?” “How would your best friend know that you had a great day?”

• “You must have a “good reasons” for (drinking a lot, not looking for a job, etc.). I wonder what might be some of the ‘good reasons?’”

• “How is that helpful? How would that be helpful? How helpful would your child (best friend, mother, etc.) say that is?”

• Become comfortable with silence and as a conversation strategy

• “How do you know you can do this?” “What do you know about yourself (your child, etc.) that tells you that you (he/she) can do that?”

• Effective use of educational information to clients: “Has anybody suggested that you might be drinking too much?” “What do you think about what they tell you to do?” “Knowing what you know about your drinking history and how you get when you get drunk, what have you thought about doing about that difficulty?”

*Some information has been adapted by Lorenn Walker
Scaling questions are a wonderful tool to measure change and can be used with anyone capable of understanding the difference between 0 – 10, including children. The facilitator does not need to understand what the client means by the number chosen, only the direction the numbers are going. Scaling questions are a neutral tool.

Example: On a scale of 0 to 10, where 10 is you are willing to do anything humanely possible to make things better, and 0 is you don’t want to lift a finger, where would you rate yourself?

If the client says 3, you can ask, “What makes you a 3 and not 2? What would you have to do to get yourself to a 3.5 or a 4?” or “Who would be the first to notice that you were at a 4?” and “What would they notice you doing differently that would tell them you were a 4?” Or, “What behavior were you doing at a 3 that you were not doing at a 2?”

Scaling questions are very versatile, and can be used to assess confidence, motivation, relationships, commitment etc.

Example: “On a scale of 0 to 10, where 0 means no confidence at all, and 10 means total confidence, how confident would you say your boss is in your ability to deliver the assignment to her expectations?”

What do you think your boss would need to see you doing to rate you one step higher?”

On a scale 0 – 10, where 0 means no confidence at all, and 10 means total confidence, where would you rate your husband’s motivation to stop drinking?

When clients move up on a scale, it is important to find out what they are doing different that moves them up.

Example: On a scale of 1 – 10 where 10 is this relationship is where you want it to be, and 0 is it’s just awful, where would you rate it?

If they say 4 you can ask them, “What will you be doing different when it is a little bit better, say a 5?

“What will your partner notice you doing different when the relationship is at a 5? How will this affect him?”
• If it's not broken, don’t fix it
• If it works, do more of it
• If it doesn’t work, do something different
• Change is constant and inevitable
• Carry a magnifying glass to seek “successes”
• The future is negotiated and created
• Small solutions can lead to large changes
• The solution is not always directly related to the problem
• For every problem, there is a solution
Recommended books about solution-focused approaches:

Family Based Services: A Solution-Based Approach, Insoo Kim Berg, 1994

More Than Miracles: The State of the Art of Solution-Focused Brief Therapy, Steve de Shazer, 2008

Interviewing for Solutions, Peter De Jong & Insoo Kim Berg, 2012


101 Solution-Focused Questions for Help with Trauma, Fredrike Bannink, 2015


Handbook of Solution-Focused Conflict Management, Fredrike Bannink, 2010

SOLUTION FOCUSED MEDIATION with RESTORATIVE FACILITATION OPTION PROMPTS
1. CONVENING THE CIRCLE

a) Everyone sits in a circle facing each other without a table or any barrier in between them.

2. OPENING THE CIRCLE

a) Facilitator starts:
   - Welcome. My name is __________ and I will be facilitating this circle.
   - Thank you all for coming and your help in addressing this situation concerning....
   - Please introduce yourself
   - There are only two ground rules: respect confidentiality & speak one at a time.

3. STRENGTHS BUILDING

a) Facilitator asks each person to say what they like about the commonality that they share, e.g., family, dorm, school, neighborhood, workplace, etc.

4. DESCRIBING GOALS

a) Facilitator asks participants:
   - What are your best hopes that this circle will achieve? What else? What else?
   (ask at least 3 times)
   - What will be different when this problem has been solved/when your hopes [specified above] are met?
   - What else will be different? What else?
   - Positive differences may be individual and/or relational:
   - What will be different between you?"
   - What will others see you doing differently when this conflict has been solved/goals are attained?

5. FINDING EXCEPTIONS

a) Facilitator asks:
   - When is the problem [or conflict] happening less?
   - What else is working? What else?

b) Facilitator may ask:
   - Could the situation be worse? How come it is not worse?

c) Facilitator introduces scaling questions and uses a flipchart to visualize the scaling.
   - On a scale from 10 – 0, where 10 means your goals are met and 0 means the opposite, where are you at this point in time?

6. DESIGNING PROGRESS

a) Facilitator can use flipchart and ask each participant:
   - What will be a sign of progress?"
   - What will show that you are one point higher on the scale?
   - What will others notice about you when you are one point higher?
b) Facilitator asks:
- What will be your next step?
- What is one tiny step you can take today or in the near future to move you toward that higher number?
- Think about baby steps, because small steps may lead to big changes.
- Suppose he/she changes in the direction you desire, what will you do differently?
- What else? What else?

c) Facilitator may also address a sometimes for realistic options:
- Suppose he/she/they will not change in the direction you desire or they say they will and then don’t, what can you still do to make the situation better? What else?

**OPTIONAL RESTORATIVE JUSTICE QUESTIONS FOR INJUSTICE WHEN SOMEONE IN GROUP IS ACCOUNTABLE FOR WRONGDOING:**

a) Facilitator *compliments the person(s) for being accountable and saying something like:* That is so impressive you are being accountable. How did you get that way? Become a person who takes responsibility?

b) Facilitator asks the person who is accountable two questions:
   1. Who was affected by your behavior?
   2. How do you think they were affected?

c) If the harmed person and no representative for them is in the circle, facilitator asks the person who takes responsibility:
   - What can you possibly do to repair the harm?
   Others in the circle are also invited to share ideas on how to repair harm and facilitator asks them:
   - What do you think [name of accountable person] could possibly do to try and repair some of the harm caused by their behavior?

d) If the harmed person is participating in circle, after the facilitator asks them the 2 above questions to the person being accountable, then asked the harmed person:
   1. How were you affected?
   2. What can [accountable person] do to help repair the harm?

e) Last question to the person who caused the harm and is accountable:
   - Is there anything else you’d like to say?

**7. CLOSING THE CIRCLE**

a) Facilitator *compliments participants* for attending the circle and says things like:
   - Thank you for your great contributions.
   Facilitator invites participants to *compliment each other* and says:
   - Please tell anyone here today anything positive you noticed about them or especially appreciate.

b) Facilitator asks the group:
   - Do you want to schedule a follow-up meeting?
c) If required, facilitator prepares a written AGREEMENT OR SUMMARY.